

**Coventry City Council**  
**Minutes of the Meeting of Coventry Health and Well-being Board held at 2.00 pm**  
**on Monday, 8 February 2016**

Present:

Board Members: Councillor Caan (Chair)  
Councillor Lucas  
Councillor Ruane  
Councillor Taylor  
Stephen Banbury, Voluntary Action Coventry  
Sarah Baxter, Coventry University  
Simon Brake, Coventry and Rugby GP Federation  
Dr Adrian Canale-Parola, Coventry and Rugby CCG (Deputy Chair)  
Juliet Hancox, Coventry and Rugby CCG  
Simon Gilby, Coventry and Warwickshire Partnership Trust  
Andy Hardy, University Hospitals Coventry and Warwickshire  
Professor Sudesh Kumar, Warwick University  
Ruth Light, Coventry Healthwatch  
Danny Long, West Midlands Police  
John Mason, Coventry Healthwatch  
Dr Jane Moore, Director of Public Health  
Gail Quinton, Executive Director of People  
Martin Reeves, Coventry City Council  
David Smithson, West Midlands Fire Service

Other representatives: Sarah Billiald, Collaborate

Employees (by Directorate):

Resources: L Knight

Apologies: Councillor Clifford  
Professor Guy Daly, Coventry University  
Ben Diamond, West Midlands Fire Service  
David Williams, NHS Area Team

## **Public Business**

### **34. Declarations of Interest**

There were no declarations of interest.

### **35. Minutes of Previous Meeting**

The minutes of the meeting held on 7<sup>th</sup> December, 2015 were signed as a true record. There were no matters arising.

### **36. Children and Young People Plan and Children's Partnership Governance Arrangements**

The Board considered a report of Gail Quinton, Executive Director of Place which sought approval of the new Children and Young People Plan and the revised governance to oversee the implementation and delivery of the plan. A copy of the plan, which was articulated in the form of a 'plan on a page', was attached at an appendix to the report.

The report indicated that the new plan had been endorsed by all the partner organisations represented on the former Children's Joint Commissioning Board. It replaced the previous plan which covered 2011-2014. The Plan's vision was 'We want Coventry children and young people to have supportive families and communities, live safe from harm, their level of achievement, health and well-being improves and they have positive and fulfilling lives – conception to early adulthood'. The four priorities were early help; be healthy; stay safe; and education, training and employment.

The Board were informed that the Plan required partners to work differently together. To ensure effective implementation, revised governance arrangements to operate from January 2016 had been agreed by the partners. The Children's Joint Commissioning Board had become the new Children and Young People Partnership Board and it was proposed that the Board would report to this Board on a six monthly basis on performance and development. This recognised that the Health and Well-being Board was accountable for long term sustainable improvement. A copy of the terms of reference for the new Partnership Board was set out at a second appendix. In addition, the current Joint Commissioning Business Group would become the Children and Young People Joint Commissioning Group.

The formation of the new Partnership Board was pivotal in overseeing the new plan. The Board would be responsible for monitoring its implementation, provide partnership challenge, leadership and direction.

The Board discussed the monitoring arrangements including performance indicators and were informed that the new Board had met for the first time the previous week and an overview would be provided at each meeting. In relation to the Plan, clarification was sought regarding the variation in age ranges for the different indicators. Further discussion centred on the proposal to report into this Board on a six monthly basis.

**RESOLVED that:**

**(1) Approval be given to sign off the Children and Young People Plan that has been agreed by partners represented at the Children's Joint Commissioning Board.**

**(2) Approval be given for the new Children and Young People Partnership Board to be a formal sub-group of the Health and Well-being Board and to report performance and development on a six monthly basis.**

**37. Health and Well-Being Strategy**

Further to Minute 30/15, the Board received a presentation from Sarah Billiald, Collaborate which provided a summary of the work undertaken to date by the

Board for their development and for creating the framework for the next Health and Well-being Strategy.

The presentation provided a timeline of the work undertaken since November which would lead to finalising the Health and Well-being Strategy and refreshing the way the Board operates at their final meeting of the current municipal year in April. There was a recap of the current focus and operation of the Board along with the opportunities for improvement and change to move forward the work of the Board. The key barriers to better well-being for Coventry residents that the Board would like to tackle were highlighted along with the key issues in relation to these barriers.

The presentation set out the following proposed vision for the Board:  
'Local people live happier, healthier, longer lives and have improved health and well-being during their lives.'

Information was provided on how the seven topics identified through the JSNA, Marmot and Board discussions had become the following three key priority areas:

- i) Developing an accountable care system through the necessary system infrastructure which will improve resilience and enable a genuine focus on prevention as well as treatment
- ii) Making sure that the health and well-being of those with complex and multiple needs (mental health, substance misuse and domestic abuse in particular) is improved
- iii) Maintaining the focus on health inequalities, particularly by ensuring an equal chance of success for all children/ young people and good jobs for all to support the growth of Coventry (Marmot).

Detailed feedback was provided from the three workshops held to consider the above priority areas including the vision for these priorities and how they could be delivered. The presentation concluded with the timetable for progress for the first 100 days.

The Board gave detailed consideration to a number of issues arising from the presentation including:

- A concern that national changes were required while the Board operated at a local level
- The role of the Board to work in partnership whilst holding one another to account to ensure delivery of the agreed priorities
- An acknowledgement of individual organisational issues, the need to work within constraints and the requirement for cultural change
- The importance of using Boards/Operational Groups already in existence to be able to move issues forward
- The importance of the Board's role in supporting the Council's aspiration for Coventry to be a Top Ten City
- In the light of reducing financial resources, the need to reorganise and work differently to be able to deliver outcomes for the people of Coventry
- A suggestion that it might be appropriate for a small number of members to form a Leadership Group to lead on the priorities rather than the whole Board moving issues forward

- A concern at the lack of pace and focus to move to one accountable organisation
- A concern that the Board were continually discussing the same issues rather than ensuring that issues were moving forward
- The need for partners to be risk averse and not get caught up with data protection issues
- An acknowledgement of the transformation work of the integrated neighbourhood teams which involved the sharing of patient records

**RESOLVED that:**

**(1) The three priorities of the Board outlined above be endorsed.**

**(2) The Director of Public Health to determine how to move forward at pace on each of the three priorities and to report back with detailed proposals at the next meeting of the Board in April.**

**(3) Approval be given for all Board Members to work together in partnership to manage change and to hold one another to account.**

**(4) The vision set out above be approved.**

**38. The Coventry and Warwickshire 'Transforming Children and Adolescents Mental Health and Emotional Well-being' Transformation Plan**

The Board noted a report of the Joint Commissioning Manager for Mental Health and Dementia which informed of the five year 'Transforming Children and Adolescents Mental Health and Emotional Wellbeing' Transformation Plan for 2015-2020 which had been developed by Coventry and Rugby CCG in collaboration with South Warwickshire CCG, Warwickshire North CCG, Coventry City Council and Warwickshire County Council. A copy of the Plan was set out at an appendix to the report.

The report indicated that guidance from NHS England had placed responsibility on all CCGs to submit a five year ambitious strategy detailing how local Child and Adolescent Mental Health Services (CAMHS) would be transformed to meet the recommendations set out in the 'Future in Mind' report 2015.

The Board were informed that the Plan had been approved by each Chair of the Health and Well-being Boards across Coventry and Warwickshire. It set out the vision for the service and would initially deliver the following 7 key local strategic priorities:

- (i) Strengthen mental health support to children and young people in school
- (ii) Further reduce waiting times for access to CAMHS services
- (iii) Reduce the number of young people awaiting an assessment for ASD
- (iv) Provide crisis support to young people presenting with self-harm
- (v) Dedicated mental health support for the most vulnerable including children who become Looked After, adopted or in supported accommodation
- (vi) Enhancing access to information and communication through technology
- (vii) Implementation of a newly developed community Eating Disorder Service.

The Board noted the recurrent financial allocations from NHS England which would support the delivery of the Plan for the five year period.

A concern was raised about the lack of promotion of CAMHS, in particular that it was currently Children's Mental Health Week and that Social Workers were not confident in recommending the service. There was an acknowledgement that communication was required and that training and development would support staff to ensure that they were able raise awareness of the service. Clarification was sought as to how partners would hold one another to account to ensure that waiting times were reduced and targets achieved.

**RESOLVED that the Coventry and Warwickshire Transforming Children and Adolescents Mental Health and Emotional Wellbeing Transformation Plan assured by NHS England in November 2015 be noted.**

39. **Living Well with Dementia Strategy Update**

The Board noted a report of the Joint Commissioning Manager for Mental Health and Dementia which detailed the progress made in implementing Coventry's Living Well with Dementia Strategy which was launched in 2014 following extensive consultation with people living with dementia and their families and carers.

The report indicated that the consultation had resulted in 12 statements that people with dementia, their families and carers wanted the City Council to help them achieve. They related to how people wanted to be supported. The progress and planned actions against each of these statements were detailed.

**RESOLVED that the progress made in implementing the Coventry Living Well with Dementia Strategy be noted.**

40. **Any other items of public business**

There were no additional items of business.

(Meeting closed at 4.00 pm)